

City of Collegedale

Fiscal Year 2010-2011

Proposed Operating Budget

Executive Summary

May 21, 2010

Board of Commissioners
City of Collegedale

Ladies and Gentlemen,

Enclosed you will find Administration's proposed fiscal 2011 spending plan. As always, Key Management built zero based budgets and we continue to focus on productivity and cost effectiveness. Several items and projects are addressed in this year's plan with a global view as to how we increase our capabilities without increasing the workforce.

We have constructed a balanced budget with no requested tax increase.

We have allowed a surplus of approximately 1% in normal day to day operations toward contingencies. We are confident this approach is what allowed us to function normally in an environment of decreasing sales tax revenue as we continue to thrive in the great recessionary environment we now have. We believe we have forecasted an accurate measurement of revenue relying on a multi-year historical reference as well as a conservative prediction on all funding streams.

This spending plan allows us to continue to service our existing debt to include approximately \$64,000 in additional commitments due to interest on our new bond. Basically, we are paying for the flexibility of millions of dollars in cash flow but I am confident this is worth the cost.

Once again, included in this plan are the expected American Recovery and Reinvestment Act funds (stimulus) which account for around 1.1 million dollars. This is a 100% funded grant. The “private act grant,” whereby a private funding source provides 90% and the City 10% for the construction of a separate pedestrian bridge for the greenway adjacent to the Ooltewah-Ringgold Road traffic bridge on the East or upstream side, has been rolled over into this year’s plan as well. Construction should be complete by the fall of this year.

We have begun the process of rewarding our employees with a “pay for performance plan.” This spending plan asks your consideration and approval for a 1% Cost of Labor Adjustment increase and a maximum of a 1% pay for performance increase. Key Management will determine at what level each employee will be rewarded based upon their past year’s performance. Every employee in this plan will receive at least 1% in increase and every employee has the potential to earn a maximum of 2% in salary increase under this plan when the two are combined.

The sewer fund allows us to continue on and complete the Mont Wynfield subdivision project and build cash for future projects we plan to implement.

The airport budget provides a growth respite as we have had much going on in the last few years. To balance this budget, we had to increase hanger fees but since this is an enterprise fund, we must be profitable. The airport budget will begin to retire some of its debt in fiscal 2012 and allow us a bit more flexibility.

We continue to “drill down” and focus on all areas of City Government and streamline our services in a manner that capitalizes as best we can and afford the various technologies now available to us as a society.

In advance, I appreciate your time, consideration and review of this fiscal 2011 spending plan. I look forward to any continued dialogue and anticipate that we will have voted in our budgets by June 30, 2010.

Respectfully submitted,

Ted A. Rogers MSA
City Manager &
Chief Administrative Officer

TAR/ms

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Mission Statement

“The City of Collegedale exists to serve its citizens by exemplifying and embracing our core tenets of Justice, Safety, and Efficiency by fostering an environment of diversity, community culture and effective use of resources.”

BUDGET OVERVIEW

This Budget brings all the departments of the City together, and with the help of the Key Managers and their team, the City's future will be enhanced and stabilized for the upcoming fiscal years.

The Budget is broken up into three funds:

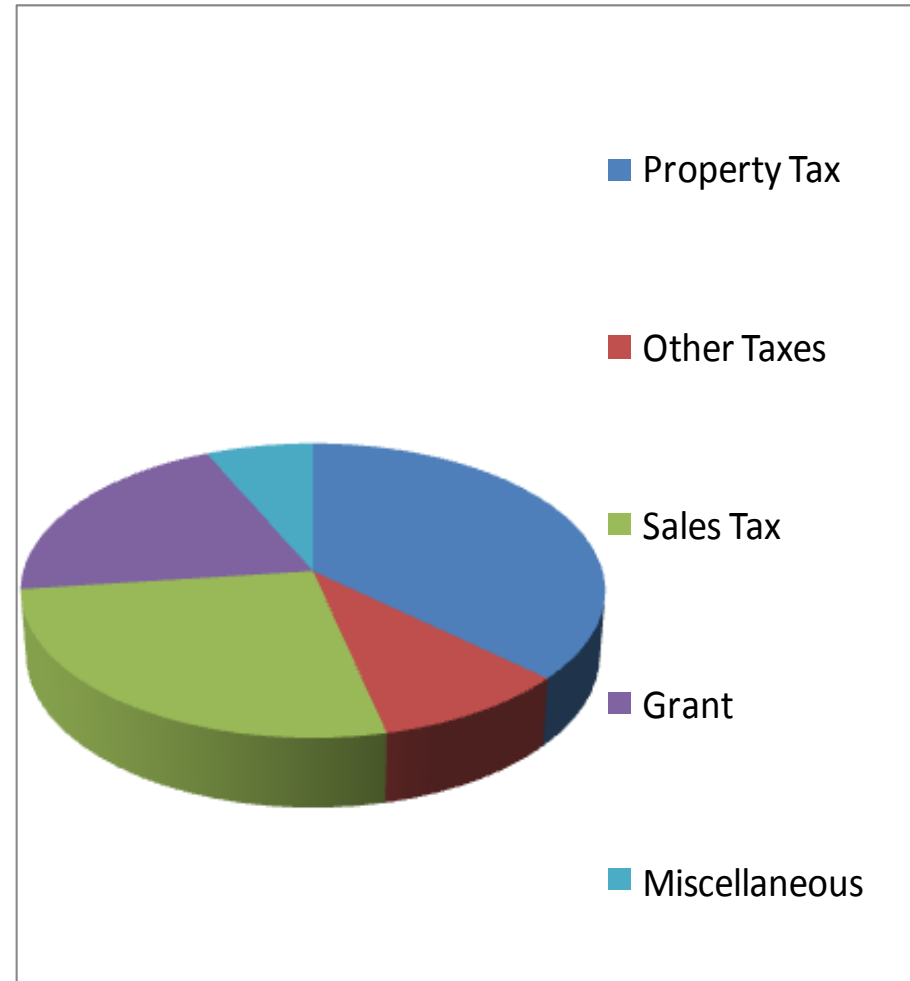
General Fund

Sewer Enterprise Fund

Airport Enterprise Fund

General Fund Revenue Summary

Property Tax	\$2,525,302
Other Taxes	\$660,701
Sales Tax	\$1,825,480
Grant	\$1,385,861
Miscellaneous	\$463,204
<i>Total</i>	<i>\$6,860,548</i>



General Fund Revenues

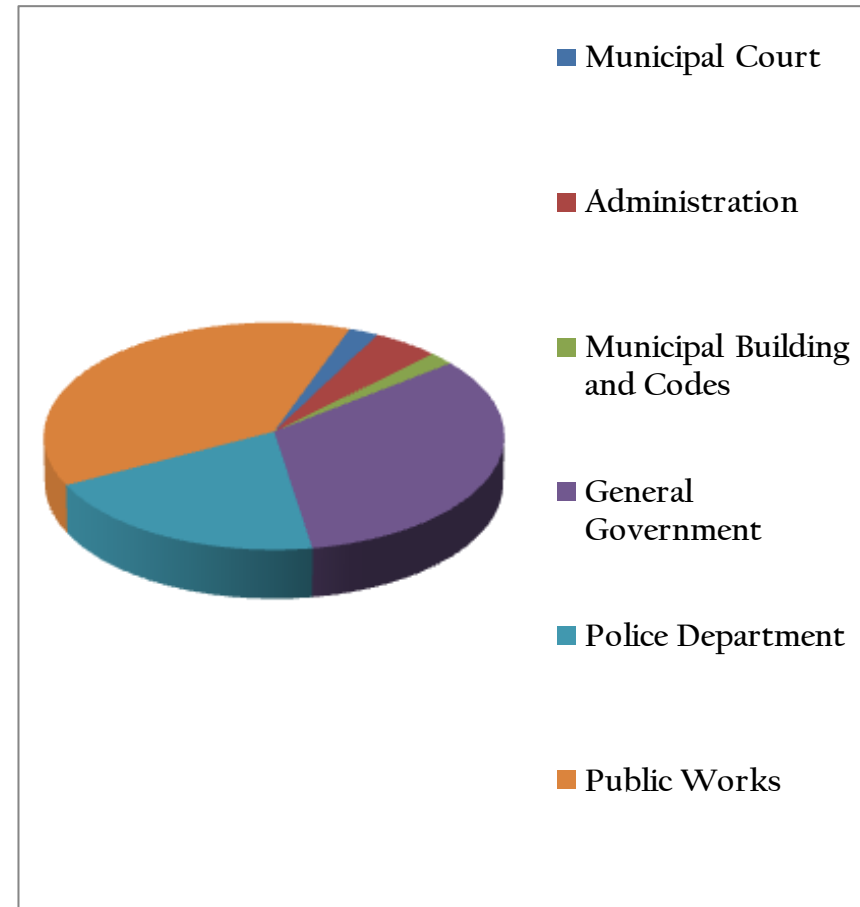
COA	Detail	FY09/10	FY 10/11	Inc/(Dec)
31110	Property Tax	\$2,462,000	\$2,525,302	\$63,302
31120	Utility Tax	\$60,371	\$119,667	\$59,296
31610	Local Sales Tax	\$1,506,192	\$1,431,912	(\$74,280)
31800	Business Tax	\$95,600	\$95,600	\$0
31911	Telephone Franchise Tax	\$21,513	\$27,298	\$5,785
31912	Cable Franchise Tax	\$51,752	\$50,545	(\$1,207)
32610	Building Permits	\$49,247	\$77,400	\$28,153
33400	State Grants	\$428,938	\$0	(\$428,938)
33420	Fed. Law Enforcement Grant	\$20,000	\$15,861	(\$4,139)
33450	State Greenway Grant	\$213,187	\$0	(\$213,187)
33510	State Sales Tax	\$420,000	\$393,568	(\$26,432)
33520	State Income Tax	\$48,300	\$99,600	\$51,300
33530	State Beer Tax	\$101,700	\$102,700	\$1,000
33551	State Gas/Fuel Tax	\$173,600	\$171,834	(\$1,766)

General Fund Revenues

COA	Detail	FY 09/10	FY 10/11	Inc/(Dec)
33553	State Gas Inspection Fee	\$13,900	\$13,900	\$0
33591	TVA Gross Receipts Tax	\$62,466	\$71,300	\$8,834
34410	Refuse Collection Contract	\$15,000	\$15,000	\$0
35110	City Court Fines and Costs	\$178,700	\$178,700	\$0
36100	Interest Earnings	\$30,300	\$15,000	(\$15,300)
36330	Sale of Surplus Property	\$5,600	\$2,500	(\$3,100)
36793	Approp. Fire Dept.	\$50,477	\$42,461	(\$8,016)
36972	Approp. Sewer Fund	\$15,000	\$15,000	\$0
37001	ARRA (stimulus)	\$1,100,000	\$1,100,000	\$0
37002	Ped. Bridge Private Act Grant	\$270,000	\$270,000	\$0
37003	Transfer from Fund Balance	\$160,531	\$0	(\$160,531)
36990	Miscellaneous Revenues	\$25,400	\$25,400	\$0
Total Revenues		\$7,579,774	\$6,860,548	(\$719,226)
City of Collegedale FY 10-11 Budget				

Expenditure Summary

Municipal Court	\$119,855
Administration	\$319,958
Municipal Building and Codes	\$353,088
General Government	\$2,178,872
Police Department	\$1,311,383
Public Works	\$2,521,808
<i>Total</i>	<i>\$6,804,964</i>



Legislative 41100

Acct		Detail	FY 09/10	FY 10/11	Inc/(Dec)
171		Fees of Officials	\$23,300	\$23,300	\$0
<i>Total</i>			<i>\$23,300</i>	<i>\$23,300</i>	<i>\$0</i>

Municipal Court 41210

Guiding Principles and Goals

- ❖ With the new court software, there will be more options for taking care of citations and fines outside of court via the internet.
- ❖ The Court Department will be moving towards going paperless.
- ❖ The Court Department will now be entering charges through an internet based program for the Department of Safety; there should be a quicker return in information instead of it pending for several years.

Municipal Court 41210



- Salaries & Reserve Officers
- Overtime
- OASI
- Legal Services-Judge
- Other Operating Supplies



Municipal Court

41210

Acct	Detail	FY09/10	FY 10/11	Inc/(Dec)
111	Salaries and Reserve Officers	\$63,703	\$64,858	\$1,155
112	Overtime	\$140	\$140	\$0
141	OASI	\$4,901	\$5,297	\$396
252	Legal Services - Judge	\$28,800	\$29,172	\$372
329	Other Operating Supplies	\$27,205	\$20,388	(\$6,817)
<i>Total</i>		<i>\$124,749</i>	<i>\$119,855</i>	<i>(\$4,894)</i>

Election Expense

41400

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
259	Election Expense	\$0	\$8,490	\$8,490
<i>Total</i>		<i>\$0</i>	<i>\$8,490</i>	<i>\$8,490</i>

Administration

41600

Guiding Principles and Goals

- ❖ Provide reliable revenue forecasts coupled with properly analyzed measures of expenditures.
- ❖ Constantly analyze all government operations in an effort to manage costs for maximum efficiency.
- ❖ Lead, manage, and communicate in such a manner that we fulfill our city's mission statement, thereby rewarding our workforce, elected officials, and citizens in an effective stakeholder approach.

Administration

41600



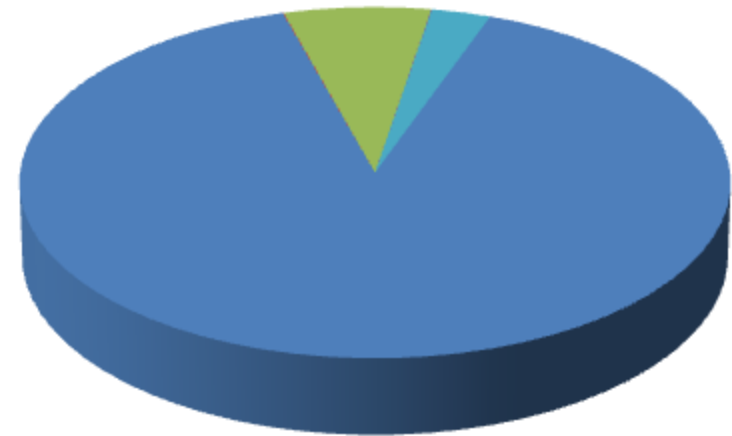
■ Salaries

■ Overtime

■ OASI

■ Other Operating
Supplies

■ Equipment
Lease/Maintenance



Administration

41600

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
111	Salaries	\$282,392	288,040	\$5,648
112	Overtime	\$130	\$130	\$0
141	OASI	\$22,174	\$22,607	\$433
329	Other Operating Supplies	\$980	\$80	(\$900)
533	Equipment Lease	\$6,980	\$9,100	\$2,120
<i>Total</i>		<i>\$312,656</i>	<i>\$319,958</i>	<i>\$7,302</i>

Municipal Building and Codes 41810

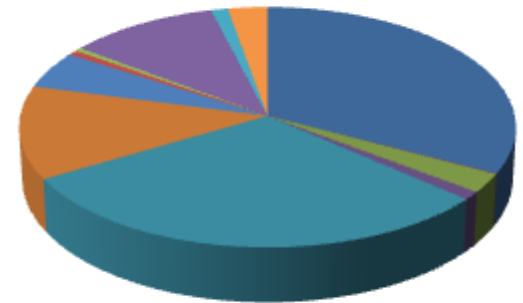
Guiding Principles and Goals

- ❖ To increase inspection efficiency through integration of various technologies as we migrate and advance our department by continuous software upgrades and training.
- ❖ Purchase and utilize a new scanning system in order to begin the process of paperless transfer.
- ❖ To advance training and technology to be more effective in the enforcement of municipal code violations.

Municipal Building and Codes 41810



- Salaries
- Overtime
- OASI
- Janitorial Supplies
- Utilities
- Telephone/Cell Phones
- Inspection/Code Enforcement
- Vehicle Fuel
- Vehicle Parts & Repairs
- Building Repair & Maintenance
- Safety Program
- Vehicle Lease
- Capital Outlay



Municipal Building and Codes 41810

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
111	Salaries	\$107,058	\$113,763	\$6,705
112	Overtime	\$250	\$250	\$0
141	OASI	\$8,333	\$8,894	\$561
193	Janitorial Supplies	\$3,329	\$3,782	\$453
241	Utilities	\$107,088	\$104,928	(\$2,160)
245	Telephone/Cell Phones	\$52,224	\$48,595	(\$3,629)
294	Inspection/Code Enforcement	\$433	\$17,492	\$17,059
331	Vehicle Fuel	\$2,235	\$2,354	\$119
332	Vehicle Parts and Repairs	\$1,041	\$1,679	\$638

Municipal Building and Codes 41810

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
335	Building Repair/Maintenance	\$31,866	\$37,372	\$5,506
344	Safety Program	\$2,342	\$4,187	\$1,845
743	Vehicle Lease	\$10,162	\$9,792	(\$370)
900	Capital Outlay	\$0	\$0	\$0
	<i>Total</i>	<i>\$326,361</i>	<i>\$353,088</i>	<i>\$26,727</i>

Other General Government 41990

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
134	Retention & Incentive Plan	\$38,664	\$41,551	\$2,887
142	Medical Insurance	\$363,000	\$395,170	\$32,170
143	Retirement	\$265,382	\$250,748	(\$14,635)
145	Life Insurance	\$2,420	\$2,420	\$0
146	Worker's Compensation	\$115,195	\$113,319	(\$1,876)
147	Unemployment Taxes	\$11,300	\$11,300	\$0
148	Training and Education	\$21,000	\$38,187	\$17,187
190	Consulting Services	\$11,000	\$5,200	(\$5,800)
191	City Attorney	\$19,500	\$24,500	\$5,000
211	Postage	\$5,950	\$5,500	(\$450)
231	Advertising and Newsletter	\$5,500	\$7,610	\$2,110

Other General Government 41990

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
238	Dues and Memberships	\$25,100	\$29,297	\$4,197
239	Recreation and Holiday Programs	\$19,700	\$19,700	\$0
252	Legal Services-Retainer	\$8,400	\$8,400	\$0
253	Engineering Services	\$39,900	\$39,900	\$0
254	Accounting and Auditing	\$31,000	\$32,500	\$1,500
258	Humane Society	\$32,049	\$32,049	\$0
280	Conventions and Workshop	\$2,450	\$0	(\$2,450)
298	Property Tax Commission	\$50,700	\$53,100	\$2,400
301	Computer Support	\$44,625	\$25,100	(\$19,525)
308	Bank/Credit Card Fees	\$5,856	\$9,100	\$3,244
309	Coffee Machine and Supplies	\$2,735	\$3,200	\$465

Other General Government

41990

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
310	Office Supplies	\$20,900	\$22,492	\$1,592
510	TML Insurance	\$121,000	\$64,500	(\$56,500)
135	Benefit Consulting Fees	\$5,936	\$8,475	\$2,539
136	Dental Insurance	\$0	\$0	\$0
137	Health Reimbursement Arrangement	\$35,000	\$41,000	\$6,000
138	Long Term Disability	\$10,717	\$10,612	(\$105)
	<i>Total</i>	<i>\$1,314,979</i>	<i>\$1,294,930</i>	<i>(\$20,049)</i>

Police Department 42100

Guiding Principles and Goals

- ❖ Evaluate and place officers in a role that maximizes our department's many talents to enhance our service to the City and all stakeholders.
- ❖ Establish a program that outlines performance goals for officers providing them expectations for their career path objectives.
- ❖ Evaluate and develop the working space throughout the department that best meets the needs of each division and officer.

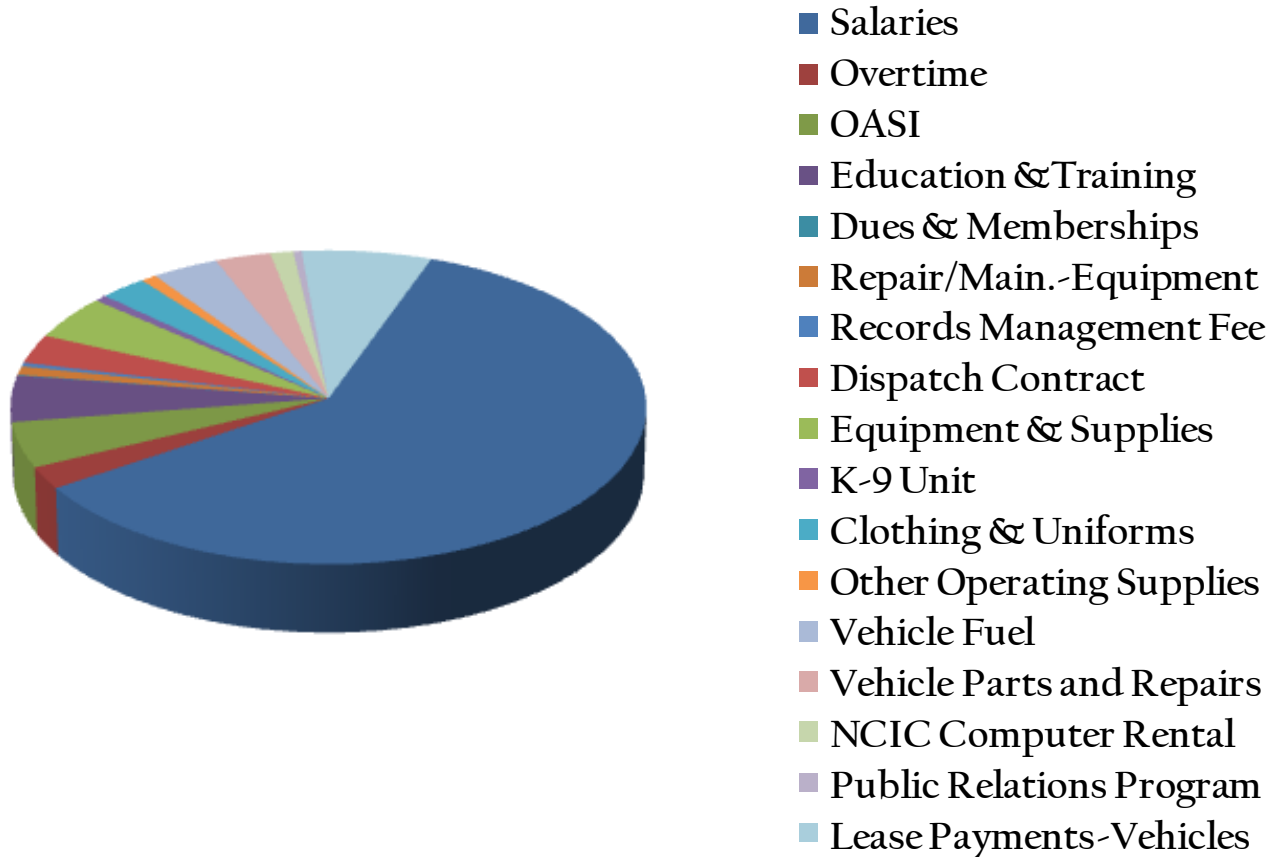
Police Department 42100

Mission Statement

Our Mission is to work in alliance with our community to provide effective police services in order to protect, preserve and improve the quality of life we now hold, while simultaneously striving to recognize, defend and respect the sovereignty of all whom we serve.



Police Department 42100



Police Department

42100

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
111	Salaries	\$819,995	\$787,457	(\$32,538)
112	Overtime	\$35,000	\$30,000	(\$5,000)
141	OASI	\$67,236	\$61,463	(\$5,773)
148	Training and Education	\$47,298	\$62,537	\$15,239
238	Dues and Memberships	\$1,550	\$1,110	(\$440)
262	Repair/Main. Equipment	\$9,140	\$11,664	\$2,524
290	Records Management Fees	\$7,900	\$5,305	(\$2,592)
293	Dispatch Contract	\$28,000	\$39,060	\$11,060
319	Equipment and Supplies	\$50,577	\$59,608	\$9,031
323	K-9 Unit	\$9,750	\$8,730	(\$1,020)
326	Clothing and Uniforms	\$29,600	\$33,500	\$3,900

Police Department

42100

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
329	Other Operating Supplies	\$5,300	\$10,978	\$5,678
331	Vehicle Fuel	\$55,400	\$47,150	(\$8,250)
332	Vehicle Parts and Repairs	\$24,300	\$39,075	\$14,775
534	NCIC Computer Rental	\$12,890	\$16,270	\$3,380
742	Public Relations	\$6,222	\$5,850	(\$372)
743	Lease Payment- Vehicles	\$100,920	\$91,626	(\$9,294)
900	Capital Outlay	\$0	\$0	\$0
<i>Total</i>		<i>\$1,311,078</i>	<i>\$1,311,383</i>	<i>\$305</i>

Fire Protection

42200

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
170	Confined Space Fees	\$4,781	\$4,781	\$0
297	Fire Protection	\$444,067	\$470,711	\$26,644
731	ISO Rating Adjustment	\$20,000	\$20,000	\$0
Total		\$468,848	\$495,492	\$26,644

*ISO – Class 4 Grade

Public Works

Public Works Department
43000

Parks and Recreation
43190

Waste Disposal and Collection
43260

Public Works / Parks & Recreation / Waste Disposal & Collection 43000 / 43190 / 43260

Guiding Principles and Goals

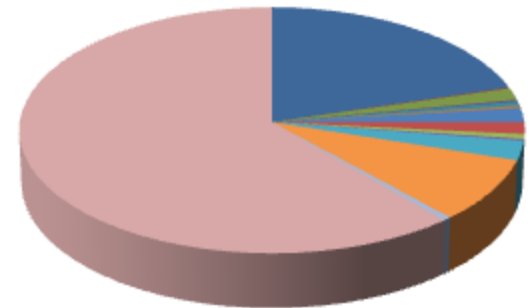
- ❖ To keep up with the growing needs of the city without adding personnel.
- ❖ To provide training to enhance the skills and efficiency of the staff.
- ❖ To complete all projects within budget.

Public Works

43000



- Salaries
- Overtime
- OASI
- Street Lighting
- Clothing & Uniforms
- Other Operating Supplies
- Vehicle Fuel
- Vehicle Parts & Repairs
- Other Repairs & Maintenance Supplies



Public Works

43000

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
111	Salaries	\$360,089	\$365,515	\$5,426
112	Overtime	\$1,500	\$2,000	\$500
141	OASI	\$34,706	\$28,551	(\$6,155)
247	Street Lighting	\$4,054	\$4,054	\$0
326	Clothing and Uniforms	\$2,200	\$10,360	\$8,160
329	Other Operating Supplies	\$4,970	\$4,970	\$0
331	Vehicle Fuel	\$36,489	\$33,489	(\$3,000)
332	Vehicle Parts and Repair	\$29,250	\$28,250	(\$1,000)
340	Other Rep./Main. Supplies	\$15,182	\$10,995	(\$4,187)
342	Sign Parts and Supplies	\$4,497	\$4,497	\$0
400	Road Repair Material	\$45,300	\$45,300	\$0

Public Works

43000

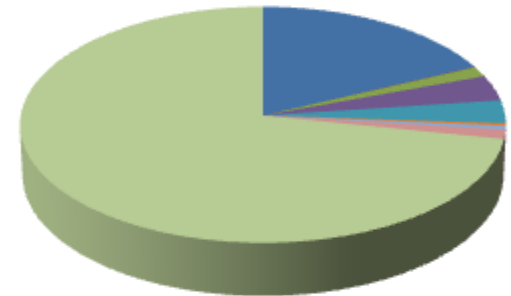
Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
410	Roads/Streets Resurfacing	\$149,700	\$149,700	\$0
743	Vehicle Lease	\$8,315	\$8,684	\$369
801	ARRA (stimulus)	\$1,100,000	\$1,100,000	\$0
900	Capital Outlay	\$554,212	\$0	(\$554,212)
	<i>Total</i>	<i>\$2,350,464</i>	<i>\$1,796,365</i>	<i>(\$554,099)</i>

Parks and Recreation

43190



- Salaries
- Overtime
- OASI
- Collegedale Recreation Program
- Landscaping Supplies
- Other Operating Supplies
- Vehicle Parts & Repairs
- Other Repairs & Maintenance Supplies
- Capital Outlay



Parks and Recreation

43190

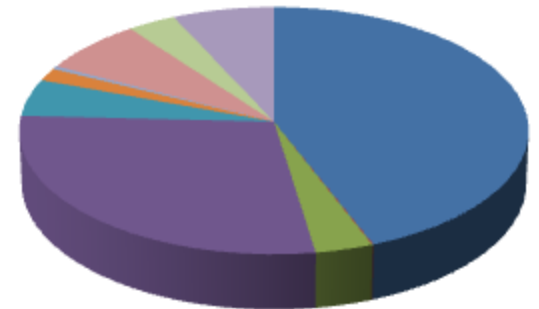
Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
111	Salaries	\$85,581	\$87,293	\$1,712
112	Overtime	\$475	\$250	(\$225)
141	OASI	\$6,700	\$6,790	\$90
236	Collegedale Recreation Program	\$17,000	\$17,000	\$00
328	Landscaping Supplies	\$14,800	\$15,300	\$500
329	Other Operating Supplies	\$2,260	\$1,760	(\$500)
332	Vehicle Parts and Repairs	\$2,549	\$2,549	\$0
340	Other Repairs/Main. Supplies	\$42,815	\$6,000	(\$36,815)
900	Capital Outlay	\$566,484	\$349,250	(\$217,234)
<i>Total</i>		<i>\$738,664</i>	<i>\$486,192</i>	<i>(\$252,472)</i>

Waste Collection & Disposal

43260



- Salaries
- Overtime
- OASI
- Landfill Services
- Greenwaste Recycle
- Garbage Carts
- Other Operating Supplies
- Vehicle Fuel
- Vehicle Parts & Repairs
- Commercial Waste Pick-up



Waste Collection & Disposal

43260

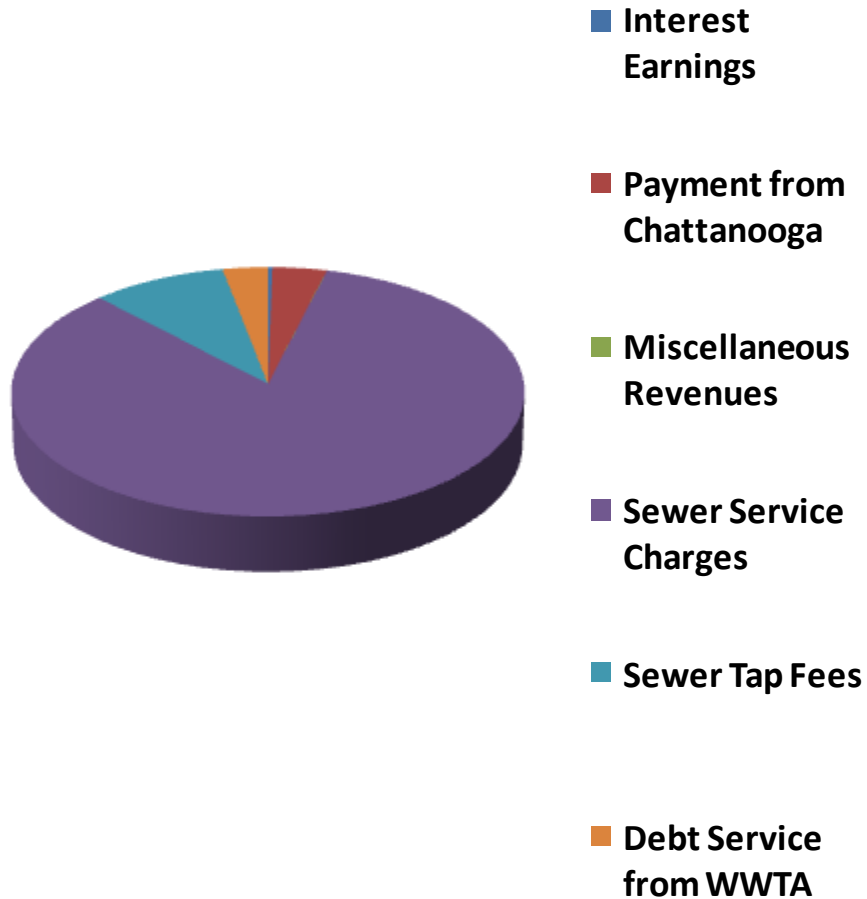
Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
111	Salaries	\$103,617	\$105,411	\$1,794
112	Overtime	\$650	\$150	(\$500)
141	OASI	\$8,132	\$8,222	\$90
295	Landfill Services	\$66,177	\$67,493	\$1,316
296	Greenwaste Recycle	\$12,838	\$11,627	(\$1,211)
302	Garbage Carts	\$4,000	\$4,000	\$0
329	Other Operating Supplies	\$970	\$970	\$0
331	Vehicle Fuel	\$19,180	\$16,900	(\$2,280)
332	Vehicle Parts and Repairs	\$7,953	\$7,953	\$0
535	Commercial Waste Pick-up	\$16,525	\$16,525	\$0
	<i>Total</i>	<i>\$240,042</i>	<i>\$239,251</i>	<i>(\$791)</i>

Debt Service

49000

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
633	Debt Service - Interest	\$38,793	\$109,530	\$70,737
639	Debt Service - Principle	\$253,850	\$247,130	(\$6,720)
	<i>Total</i>	<i>\$292,643</i>	<i>\$356,660</i>	<i>\$64,017</i>

Sewer Enterprise Fund Revenues

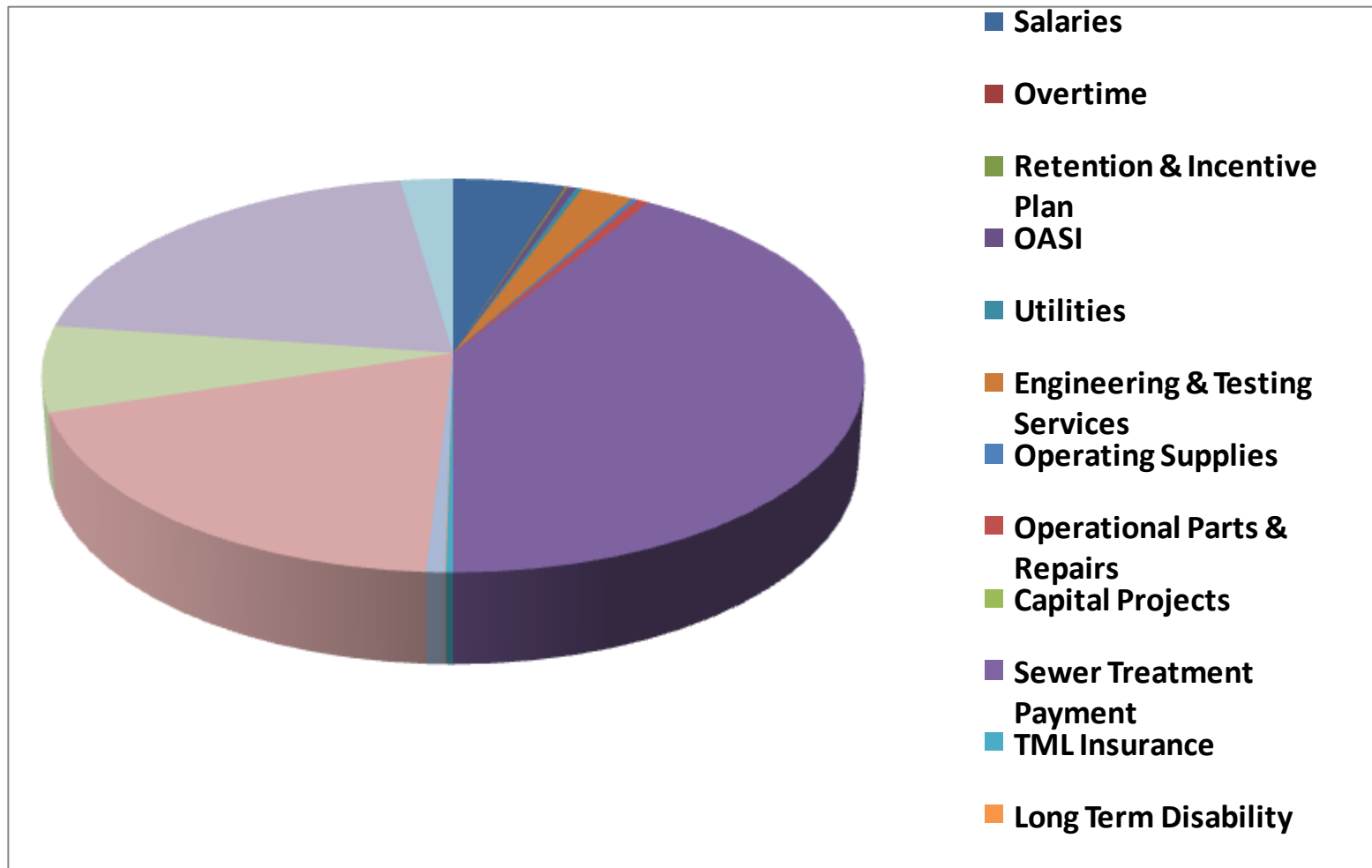


Sewer Enterprise Fund

Revenues

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
33400	Grant Revenue	\$0	\$0	\$0
36100	Interest Earnings	\$3,500	\$2,700	(\$800)
36213	Payment from Chattanooga	\$33,653	\$33,653	\$0
36990	Miscellaneous Revenues	\$200	\$200	\$0
37003	Transfer from Fund Balance	\$360,000	\$0	(\$360,000)
37210	Sewer Service Charges	\$684,640	\$779,000	\$94,360
37296	Sewer Tap Fees	\$60,000	\$84,000	\$24,000
37950	Debt Service from WWTA	\$19,814	\$28,100	\$8,286
<i>Total</i>		<i>\$1,161,807</i>	<i>\$927,653</i>	<i>(\$234,154)</i>

Sewer Enterprise Fund Expenses



Sewer Enterprise Fund Expenses

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
111	Salaries	\$31,147	\$31,770	\$623
112	Overtime	\$250	\$250	\$0
134	Retention & Incentive Plan	\$623	\$635	\$12
141	OASI	\$2,430	\$2,479	\$49
241	Utilities	\$1,750	\$1,750	\$0
253	Engineering/Testing Services	\$15,000	\$15,000	\$0
320	Operating Supplies	\$10,049	\$1,670	(\$8,379)
338	Operational Parts & Repairs	\$2,995	\$3,500	\$505
900	Capital Projects	\$509,500	\$256,725	(\$252,775)
<i>Total</i>		<i>\$573,744</i>	<i>\$313,779</i>	<i>(\$259,965)</i>

Sewer Enterprise Fund Expenses

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
243	Sewer Treatment Payment	\$253,425	\$267,125	\$13,700
	<i>Total</i>	<i>\$253,425</i>	<i>\$267,125</i>	<i>\$13,700</i>

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
510	TML Insurance	\$1,514	\$1,544	\$30
138	Long Term Disability	\$184	\$187	\$3
142	Medical Insurance	\$0	\$10,711	\$10,711
143	Retirement	\$4,551	\$4,318	(\$233)
540	Depreciation	\$124,900	\$124,900	\$0
633	Debt Service – Interest	\$48,656	\$45,781	(\$2,874)
639	Debt Service – Principle	\$129,499	\$132,385	\$2,886
760	Transfer to General Fund	\$15,000	\$15,000	\$0
	<i>Total</i>	<i>\$324,303</i>	<i>\$334,827</i>	<i>\$10,524</i>

Sewer Enterprise Fund Overview

Revenues \$927,653

Expenses

52211: General Sewer Expense	\$313,779
52213: Disposal and Treatment	\$267,125
52217: Administration	\$334,827

Total Expenses	\$915,731
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Surplus of \$11,922

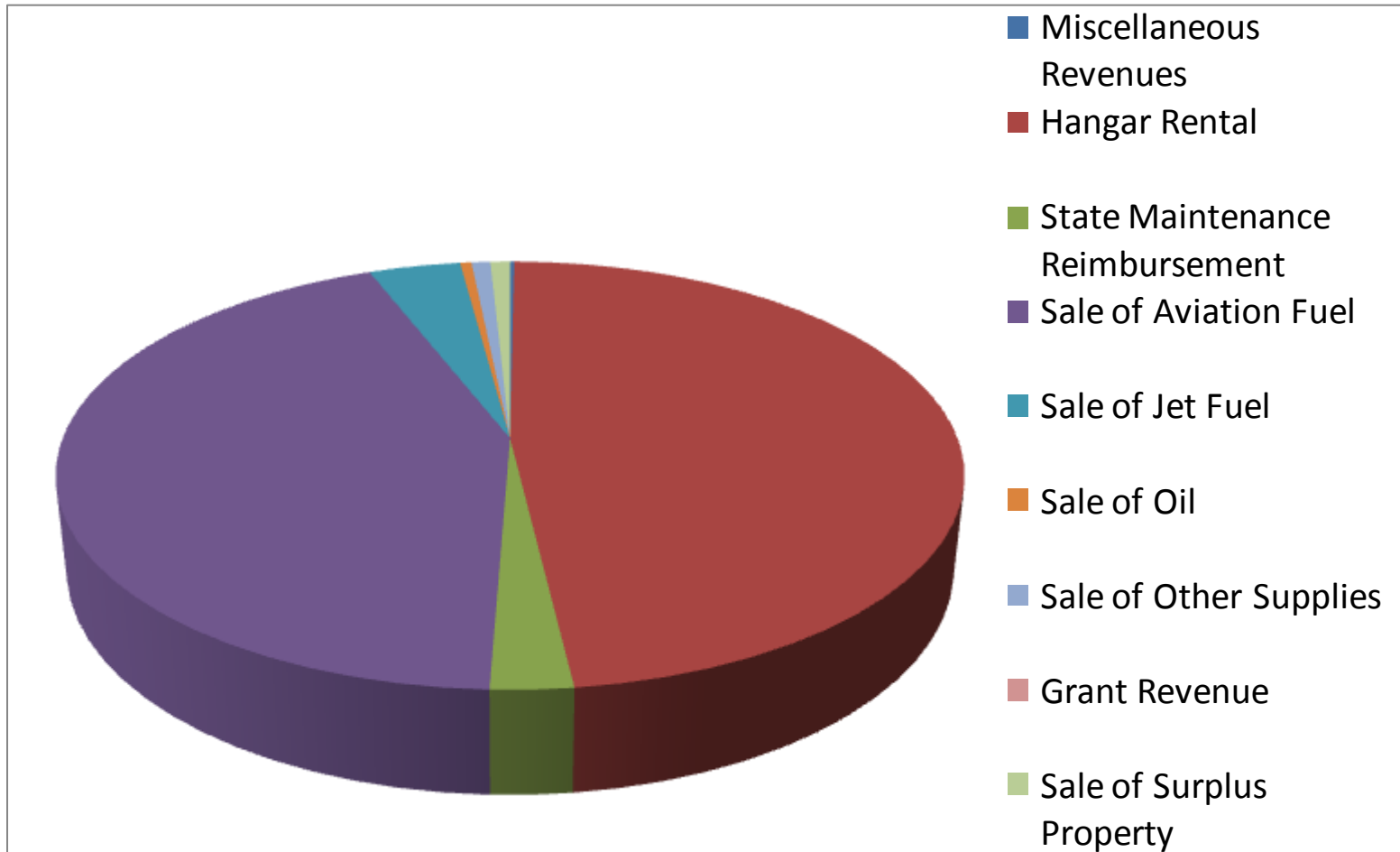
Airport Enterprise Fund

Guiding Principles and Goals

- ❖ Streamline the business process with new technology.
- ❖ Implement system upgrades and use equipment that requires less maintenance.
- ❖ Increase profitability by purchasing resale items at a lower cost and increasing margins where possible.



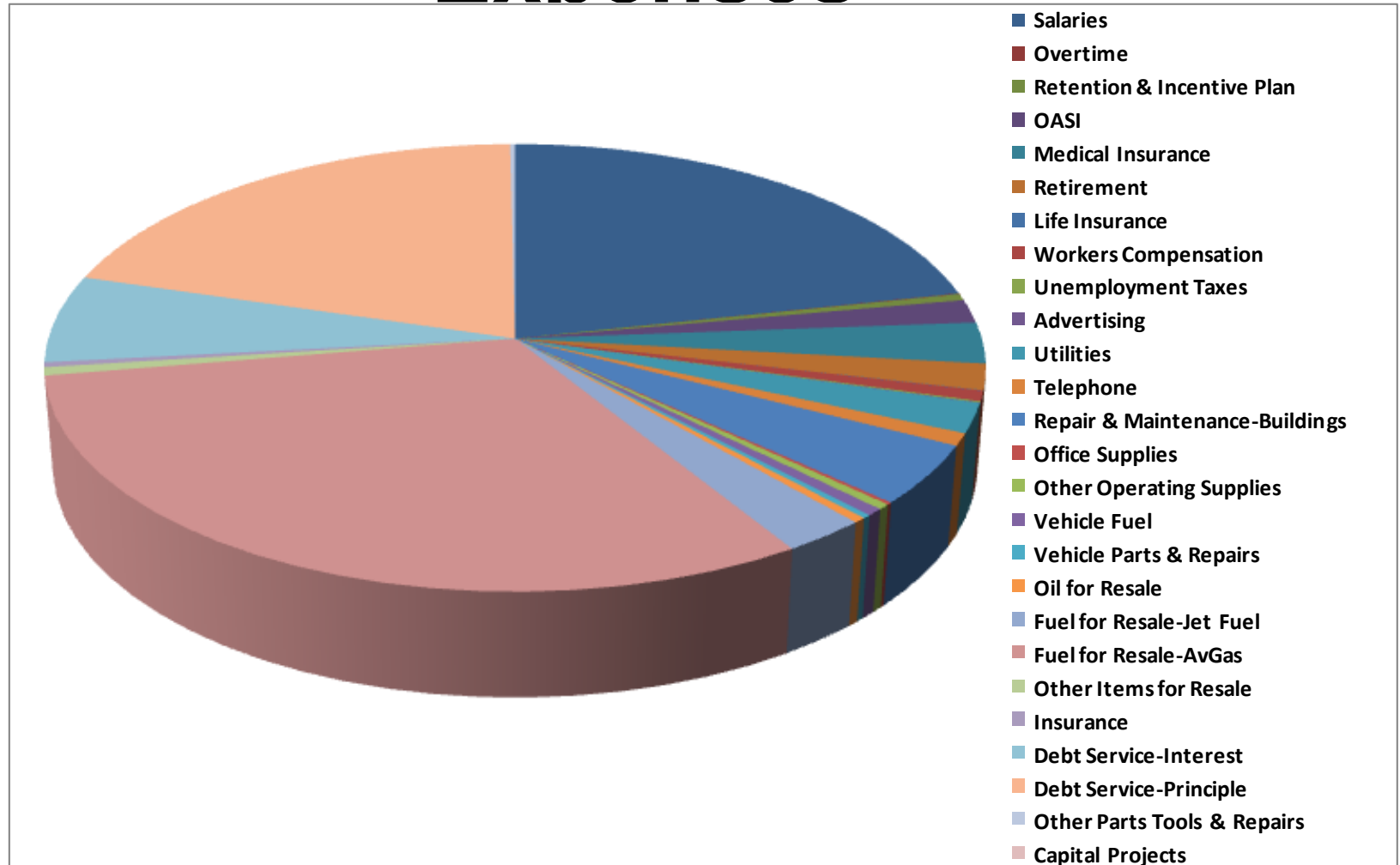
Airport Enterprise Fund Revenues



Airport Enterprise Fund Revenues

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
33400	Grant Revenue	\$48,375	\$0	(\$48,375)
36330	Sale of Surplus Property	\$0	\$4,300	\$4,300
36990	Miscellaneous Revenues	\$5,500	\$900	(\$4,600)
37512	Hanger Rental	\$216,065	\$248,655	\$32,590
37521	State Maintenance Reimb.	\$13,500	\$13,000	(\$500)
37531	Sale of Aviation Fuel	\$182,000	\$225,400	\$43,400
37532	Sale of Jet Fuel	\$56,250	\$19,987	(\$36,263)
37538	Sale of Oil	\$2,625	\$2,470	(\$155)
37539	Sale of Other Supplies	\$6,923	\$4,114	(\$2,809)
<i>Total</i>		<i>\$531,238</i>	<i>\$518,826</i>	<i>(\$12,412)</i>

Airport Enterprise Fund Expenses



Airport Enterprise Fund Expenses

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
111	Salaries	\$126,641	\$111,472	(\$15,169)
112	Overtime	\$200	\$200	\$0
134	Retention and Incentive Plan	\$2,473	\$2,473	\$0
141	OASI	\$9,918	\$8,717	(\$1,201)
142	Medical Insurance	\$14,065	\$15,317	\$1,252
143	Retirement	\$11,698	\$9,713	(\$1,985)
138	Long Term Disability	\$422	\$422	\$0
145	Life Insurance	\$101	\$101	\$0
146	Workers Compensation	\$6,649	\$3,796	(\$2,853)
147	Unemployment Taxes	\$500	\$500	\$0
237	Advertising	\$700	\$150	(\$550)
241	Utilities	\$9,500	\$11,020	\$1,520

Airport Enterprise Fund Expenses

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
245	Telephone	\$3,890	\$4,565	\$675
266	Repair/Main. Building	\$25,200	\$22,250	(\$2,950)
310	Office Supplies	\$800	\$800	\$0
329	Other Operating Supplies	\$5,300	\$1,975	(\$3,325)
331	Vehicle Fuel	\$1,600	\$2,650	\$1,050
332	Vehicle Parts and Repairs	\$1,000	\$1,350	\$350
340	Other Parts Tools & Repairs	\$1,800	\$1,000	(\$800)
355	Oil for Resale	\$2,100	\$1,900	(\$200)
357	Fuel for Resale- Jet Fuel	\$27,500	\$13,325	(\$14,175)
358	Fuel for Resale- AvGas	\$104,000	\$161,000	\$57,000

Airport Enterprise Fund Expenses

Acct	Detail	FY 09/10	FY 10/11	Inc/(Dec)
359	Other Items for Resale	\$4,375	\$3,047	(\$1,328)
510	TML Insurance	\$2,209	\$1,709	(\$419)
633	Debt Service- Interest	\$23,762	\$32,747	\$8,985
639	Debt Service- Principle	\$71,229	\$103,953	\$32,724
900	Capital Projects	\$64,500	\$0	(\$64,500)
<i>Total</i>		<i>\$522,131</i>	<i>\$516,233</i>	<i>(\$5,899)</i>

Revenues \$518,826

Expenses \$516,233

Total Surplus \$2,593

Conclusion

The key management and staff members in conjunction with the finance team have spent many tireless hours compiling this document. I am most grateful for their efforts as we all have worked very closely together in the spirit of teamwork and efficiency.

Sincerely,

Ted A. Rogers, MSA

City Manager & Chief Administrative Officer